



Suggestions for Developing Cyber Security Plan (CSP) Guidelines to Enhance Ship Cybersecurity

Team MASERA-T

1

BACKGROUND

- Increased Ship's Digitalization
- Circumstances of Cyber Attack Risk

3

SOLUTION

- Research Object ; Align with IMO SD
- Methodology & Results

2

PROBLEM ANALYSIS

- Research Comparing Shipping Lines' CSP
- IMO Recommends CSP's Integration on SMS
- No guidance for CSP Development

4

CONCLUSION

- Summary & Contributions
- Limitations
- Final Remarks

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PROBLEM ANALYSIS

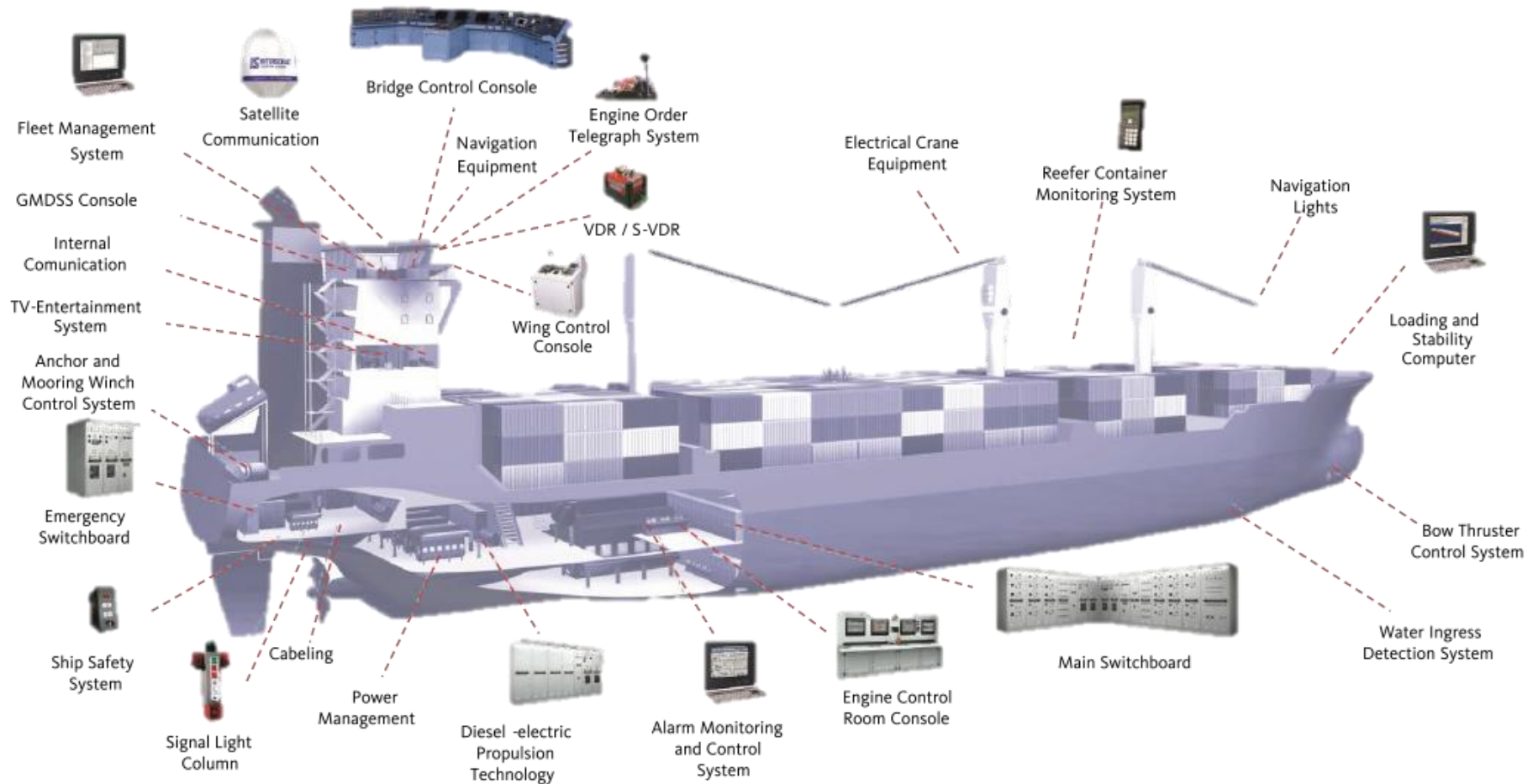
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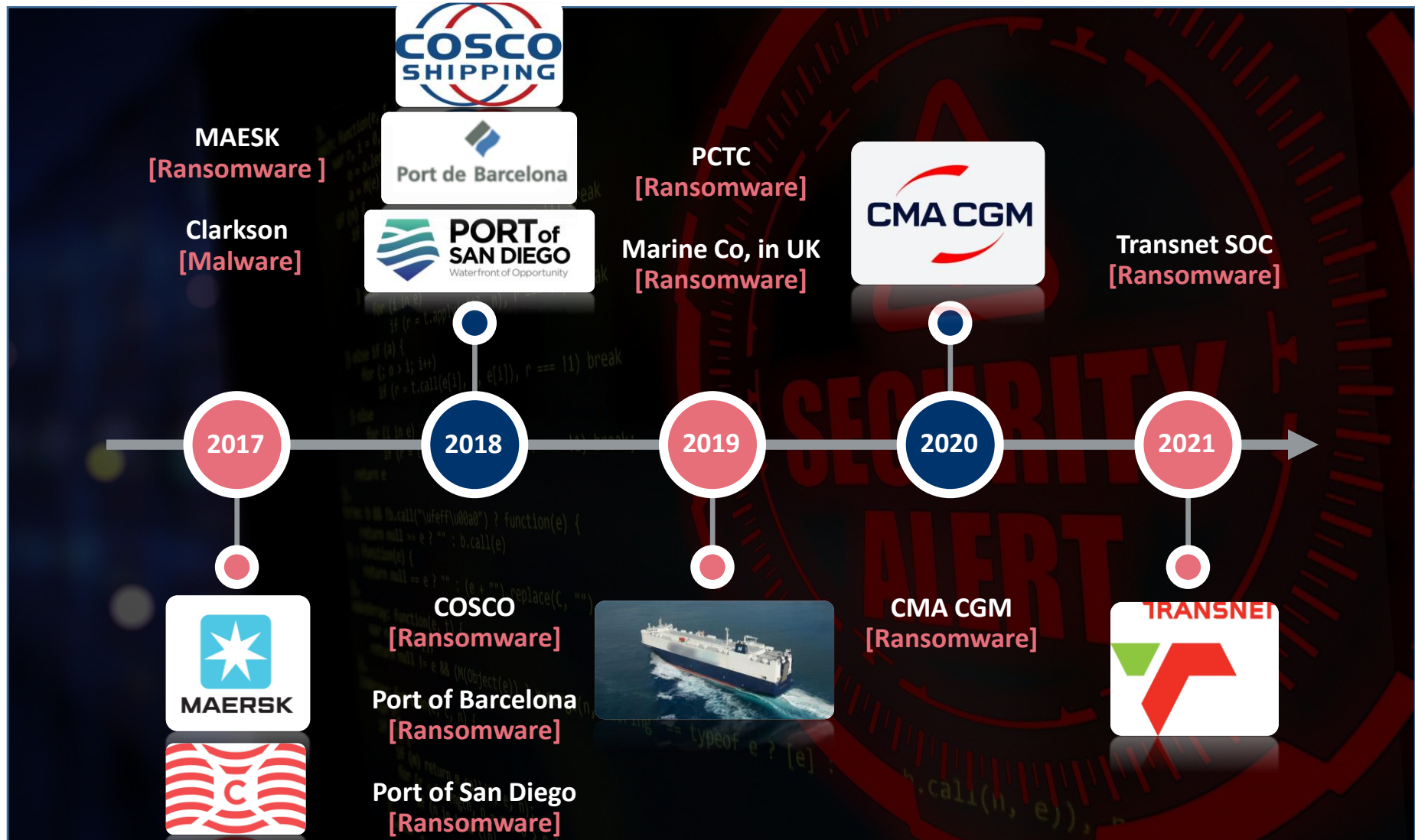
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Increased Ship's Digitalization



Circumstances of Cyber Attack Risk





GLOBAL
MARITIME
FORUM

**The 2022 Global Maritime
Issues Monitor Report
Identifies
'Maritime Cybersecurity'
as a Maritime Issue of
Growing Importance in
the Next Decade**

Kinds of Cyber Security

Password Attack
SQL Injection
Malware Attack
Man-in-the-Middle Attack
Insider Threat
Crypto Jacking
Zero Day Exploit
Water Holding
Ransomware
Ddos

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**Lack of
consistency in
naming**



Lack of visibility

Company	Cyber Security Plan's Name per Shipping Company	Remark
A	<u>Cyber Security Instruction</u>	Container shipping
B	<u>Cyber Security Operation Guidance</u>	Container shipping
C	<u>Cyber Security Procedure</u>	Bulk shipping
D	<u>Cyber Security Response Plan</u>	Tanker shipping
E	<u>Cyber Security Procedure</u>	Tanker shipping
F	<u>Cyber Security Response Plan</u>	Tanker shipping
G	<u>Cyber Security Operation Guidance</u>	Tanker shipping
H	<u>Cyber Security Operation Guidance</u>	Tanker Shipping

Research comparing 8 Shipping Companies CSP

	Contents	A	B	C	D	E	F	G	H
CRMA- 01	Identify Threats	X	O	O	O	O	O	O	O
CRMA-02	Identifying Vulnerabilities	O	O	X	O	O	O	O	X
CRMA-03	Risk Assessment	O	O	O	O	O	O	O	△
CRMA-04	Develop Protection and Detection Methods	△	△	O	O	△	O	△	△
CRMA-04	Create a Emergency Plan	O	△	△	O	O	△	O	O
CRMA-06	Security Incident Response and Recovery	O	△	X	△	O	△	O	O

BIMCO's Cyber Security Guideline CRMA(Cyber Risk Management Approach)

O: Cites the guidelines and considers the characteristics of the breed.

△ : Cites the guidelines but does not reflect the characteristics of the breed or make any suggestions.

X: No citation of the guideline, no reflection of the breed, and no suggestions.



Differences in Including IMO Recommendations

Quality Differences between Shipping Lines



IMO recommends CSP's integration on SMS

MSC 98/23/Add.1
Annex 10, page 1

ANNEX 10

RESOLUTION MSC.428(98) (adopted on 16 June 2017)

MARITIME CYBER RISK MANAGEMENT IN SAFETY MANAGEMENT SYSTEMS

THE MARITIME SAFETY COMMITTEE,

RECOGNIZING the urgent need to raise awareness on cyber risk threats and vulnerabilities to support safe and secure shipping, which is operationally resilient to cyber risks,

RECOGNIZING ALSO that Administrations, classification societies, shipowners and ship operators, ship agents, equipment manufacturers, service providers, ports and port facilities, and all other maritime industry stakeholders should expedite work towards safeguarding shipping from current and emerging cyber threats and vulnerabilities,

BEARING IN MIND MSC-FAL.1/Circ.3 on *Guidelines on maritime cyber risk management* approved by the Facilitation Committee, at its forty-first session (4 to 7 April 2017), and by the Maritime Safety Committee, at its ninety-eighth session (7 to 16 June 2017), which provides high-level recommendations for maritime cyber risk management that can be incorporated into existing risk management processes and are complementary to the safety and security management practices established by this Organization,

RECALLING resolution A.741(18) by which the Assembly adopted the International Management Code for the Safe Operation of Ships and for Pollution Prevention (International Safety Management (ISM) Code) and recognized, inter alia, the need for appropriate organization of management to enable it to respond to the need of those on board ships to achieve and maintain high standards of safety and environmental protection,

NOTING the objectives of the ISM Code which include, inter alia, the provision of safe practices in ship operation and a safe working environment, the assessment of all identified risks to ships, personnel and the environment, the establishment of appropriate safeguards, and the continuous improvement of safety management skills of personnel ashore and aboard ships,

1 AFFIRMS that an approved safety management system should take into account cyber risk management in accordance with the objectives and functional requirements of the ISM Code;

2 ENCOURAGES Administrations to ensure that cyber risks are appropriately addressed in safety management systems no later than the first annual verification of the company's Document of Compliance after 1 January 2021;

3 ACKNOWLEDGES the necessary precautions that could be needed to preserve the confidentiality of certain aspects of cyber risk management;

4 REQUESTS Member States to bring this resolution to the attention of all stakeholders.

I:\MSC\98\MSC 98-23-Add-1.docx

SHIP's CSP

BEARING IN MIND MSC-FAL.1/Circ.3 on *Guidelines on maritime cyber risk management* approved by the Facilitation Committee, at its forty-first session (4 to 7 April 2017), and by the Maritime Safety Committee, at its ninety-eighth session (7 to 16 June 2017), which provides high-level recommendations for maritime cyber risk management that can be incorporated into existing risk management processes and are complementary to the safety and security management practices established by this Organization,

SHIP's
SMS*

SMS* : Ship Management System

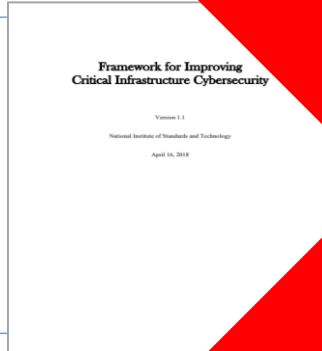
No Guidance for CSP Development

BIMCO



- [1] Relationship to Stakeholders and Vulnerabilities
- [2] Recognize Threats and Risk Assessment
- [3] Protection Action
- [4] Emergency and Incident Response Plan

NIST



- Security Framework Elements including
- Identifying, Protecting, Responding and Recovering
- the Framework Element

K R



- [1] Identification and Classification of Data Confidentiality
- [2] Data Confidentiality
- [3] Resource Availability
- [4] Cybersecurity Requirements for Ship's System and Devices

1

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**There is no CSP
Development
Guideline In
Any of the
IMO Document**



**With
Cybersecurity
Threats on the
Rise**



**Need to Create
Efficient CSP
Development
Guidelines**





Strategic Plan for the Organization for 6 years Period 2018 to 2023 (Resolution A.1110(30))

MSC 107th Session
17.26 ~ 17.27

SD 2: Integrate new and advancing technologies in the regulatory framework

17 As technological development accelerates, new and advancing technologies will significantly affect shipping, creating a more interconnected and efficient industry more closely integrated with the global supply chain. New and advancing technologies have already brought about changes at all levels in the way ships are designed, constructed, equipped and operated, and have had equal impact on personnel, both on board and on shore. Such technologies may also provide access to a large amount of data associated with shipping.

18 Since technological advances present opportunities as well as challenges, their introduction needs to be considered carefully in order for them to be accommodated appropriately into the regulatory framework of the Organization. This involves balancing the benefits derived from new and advancing technologies against safety and security concerns, the impact on the environment and on international trade facilitation, the potential costs to the industry, and finally their impact on personnel, both on board and ashore.

19 The Organization's regulatory framework will be continually adapted to the challenges and global developments facing the shipping industry, with a view to ensuring safety, security and environmental protection. The Organization will strive towards a legal framework that accommodates new and advancing technologies and approaches; it will do so by being technology neutral, developing IMO instruments and performance standards without preference or hindrance of one technology over another.

Revision of the Guidelines on maritime cyber risk management

17.26 output to include **revise the Guidelines on maritime cyber risk management (MSC-FAL.1/Circ.3/Rev.2)** cybersecurity, together with commenting document MSC 107/17/28 (IAPH), highlighting the critical importance of cybersecurity as an inherent component of the maritime single window (MSW) and the need for capacity-building and cooperation to implement a cyber-secure MSW by 1 January 2024.

17.27 During the ensuing discussion, the following views inter alia were expressed:

- .1 while it might be possible to address the issue within the existing agenda item "Measures to enhance maritime security", it would be desirable to have a separate and distinct output to highlight its importance and start the work as soon as possible given the urgency;
- .2 it was important to ensure that the Guidelines would continue to be non-prescriptive and generic to ensure flexible implementation; and
- .3 as part of this work, it was important to consider cost implications for port States and the need for capacity-building of developing countries, in relation to which TCC should be involved in due course.

This involves balancing the benefits derived from new and advancing technologies against safety and security concerns, the impact on the environment and on international trade facilitation, the potential costs to the industry, and finally their impact on personnel, both on board and ashore.



Strategic Plan for the Organization for 6 years Period 2018 to 2023 (Resolution A.1110(30))

Guidelines on Maritime Cyber Risk Management

IMO INTERNATIONAL MARITIME ORGANIZATION

E

SD 5: Enhance global facilitation and security of international trade

26 Shipping moves around 80%¹ of world trade, making it an integral part of the global economy and supply chain. The prevention of disruption to international shipping is therefore in the interest of all. Continued effort is needed to ensure that ships move from port to port without undue delay arising from arrival and departure formalities, to provide for safe transportation and effective facilitation of international trade, and to ensure that appropriate security measures are in place on all international voyages.

27 Threats such as piracy and armed robbery against ships could disrupt international trade, threaten lives, and increase the burden on maritime transport. Furthermore, to ensure the security of the maritime transport network, including vital shipping lanes, IMO will continue to raise awareness of IMO measures for security and to encourage a cooperative approach among Member States and stakeholders.

28 Shipping operations are increasingly dependent on electronics and digital technologies and as such are exposed to cyber risks. The Organization will continue to monitor the issue and encourage a cooperative approach among Member States and stakeholders.

29 Electronic transmission of relevant information, such as, but not limited to, documents and certificates, simplifies communications between ships, ports and authorities and reduces the administrative burden for those on board and ashore. The challenge is to ensure that

to ensure the security of the maritime transport network, including vital shipping lanes, IMO will continue to raise awareness of IMO measures for security and to encourage a cooperative approach among Member States and stakeholders.

4 ALBERT EMBANKMENT
LONDON SE1 7SR

Telephone: +44 (0)20 7735 7611

Fax: +44 (0)20 7587 3210

MSC-FAL.1/Circ.3
5 July 2017

GUIDELINES ON MARITIME CYBER RISK MANAGEMENT

1 The Facilitation Committee, at its forty-first session (4 to 7 April 2017), and the Maritime Safety Committee, at its ninety-eighth session (7 to 16 June 2017), having considered the urgent need to raise awareness on cyber risk threats and vulnerabilities, approved the *Guidelines on maritime cyber risk management*, as set out in the annex.

2 The Guidelines provide high-level recommendations on maritime cyber risk management to safeguard shipping from current and emerging cyber threats and vulnerabilities. The Guidelines also include functional elements that support effective cyber risk management.

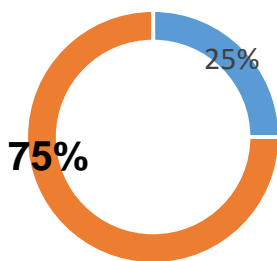
3 Member Governments are invited to bring the contents of this circular to the attention of all stakeholders concerned.

4 This circular supersedes the interim guidelines contained in MSC.1/Circ.1526.

maritime cyber risk management to safeguard shipping from current and emerging cyber threats and vulnerabilities. The Guidelines also include functional elements that support effective cyber risk management.

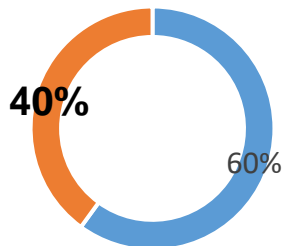
2016 BIMCO Cyber Threat Survey

Victim of Cyber Incident



■ Yes ■ No

Have you been taking the usual precautions



■ No ■ Yes



Strategic Plan for the Organization for six-year period **2018 to 2023** (Resolution A.1110(30))

SD 7: Ensure organizational effectiveness

34 To successfully achieve the Organization's vision and respond to current and future challenges, IMO will improve its working practices, where necessary, and foster broader participation by Member States in its work and decision-making, including through the use of appropriate technologies. To effectively facilitate its work and improve knowledge sharing, the Organization will consider means of strengthening its technical and analytical capabilities to collect, manage, analyse and report on relevant information and data.

35 IMO will continue to introduce and implement best practices in its activities, delivering efficient and effective processes to deal with the ever-changing work of the Organization, thereby ensuring that Member States, donors and other partners receive the best value for the resources they provide.

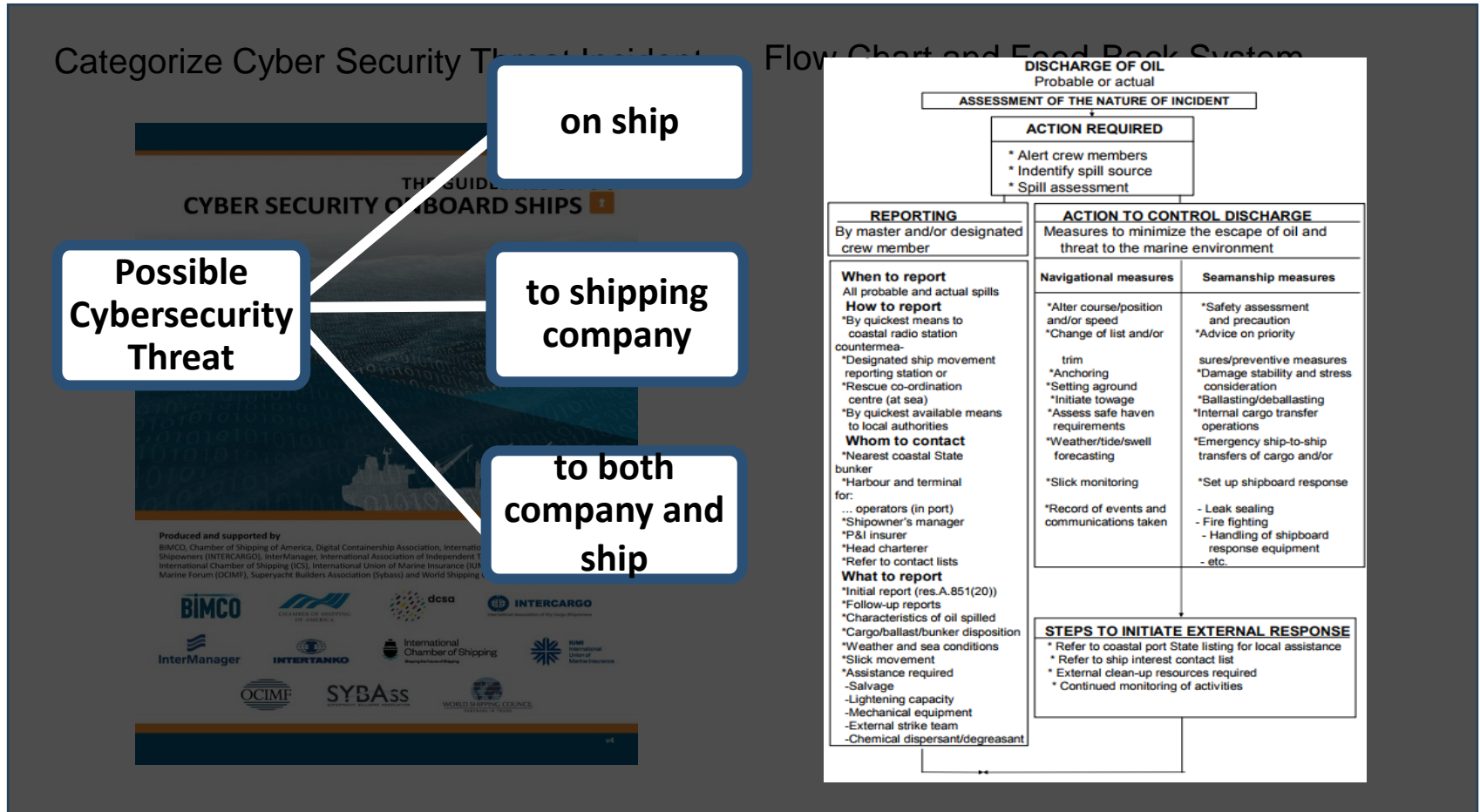
36 The motivated and skilled staff who lie at the heart of the Organization's success are essential to its ability to respond effectively to changing demands. IMO will ensure that the Secretariat continues to be equipped with the required competencies and structured appropriately to support the work of the Organization.

37 IMO will continue to manage and utilize its financial resources effectively. In this regard, the ongoing commitment of Member States to providing financial resources that meet the Organization's expenditures and to providing, together with other donors, adequate sources of funding for the Organization's activities are essential. In its technical cooperation work, IMO will endeavour to establish new and further develop existing long-term strategic donor relationships and to optimize other sources of funding.

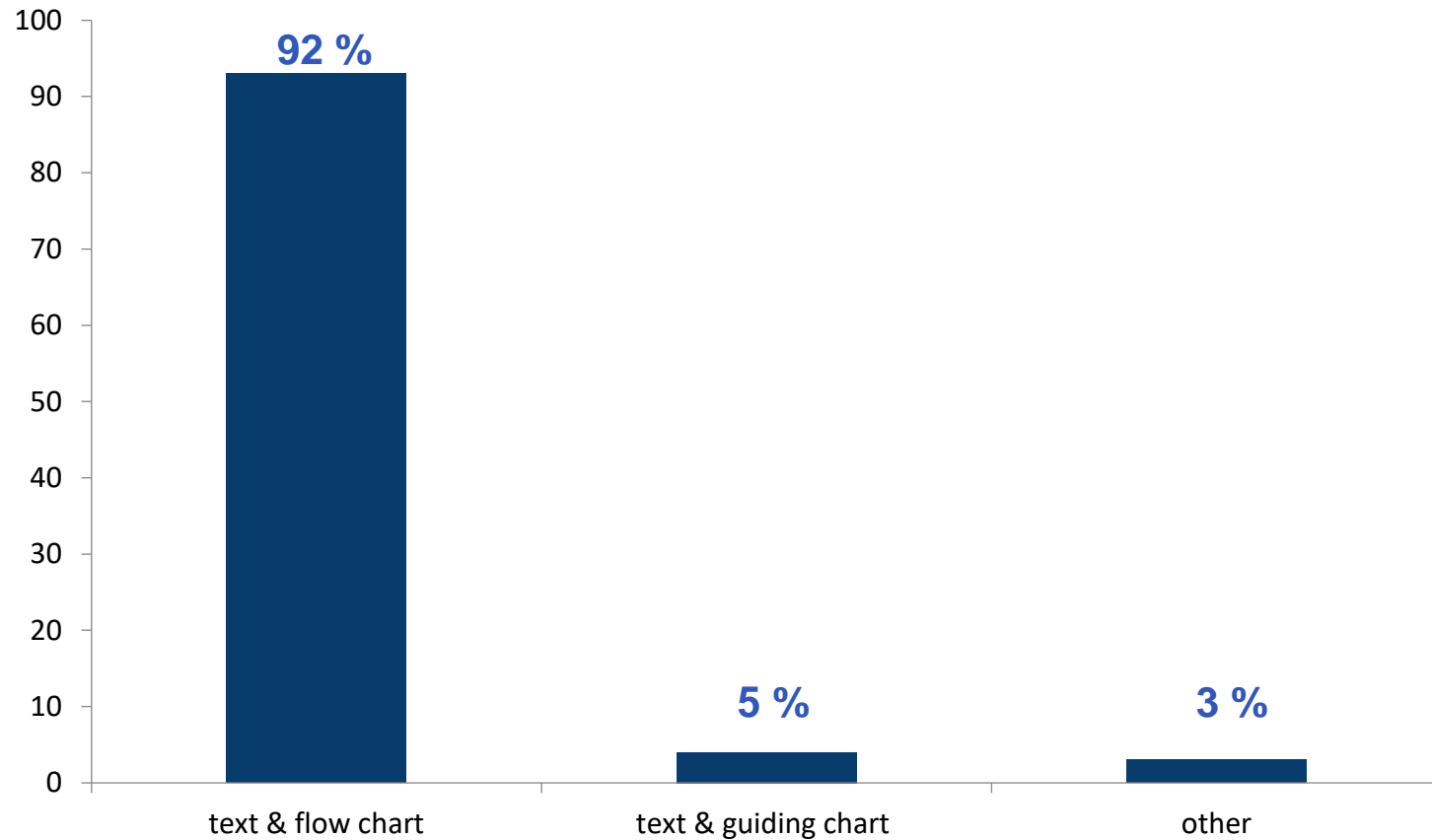
Methodology & Results

Content Analysis BIMCO Guideline

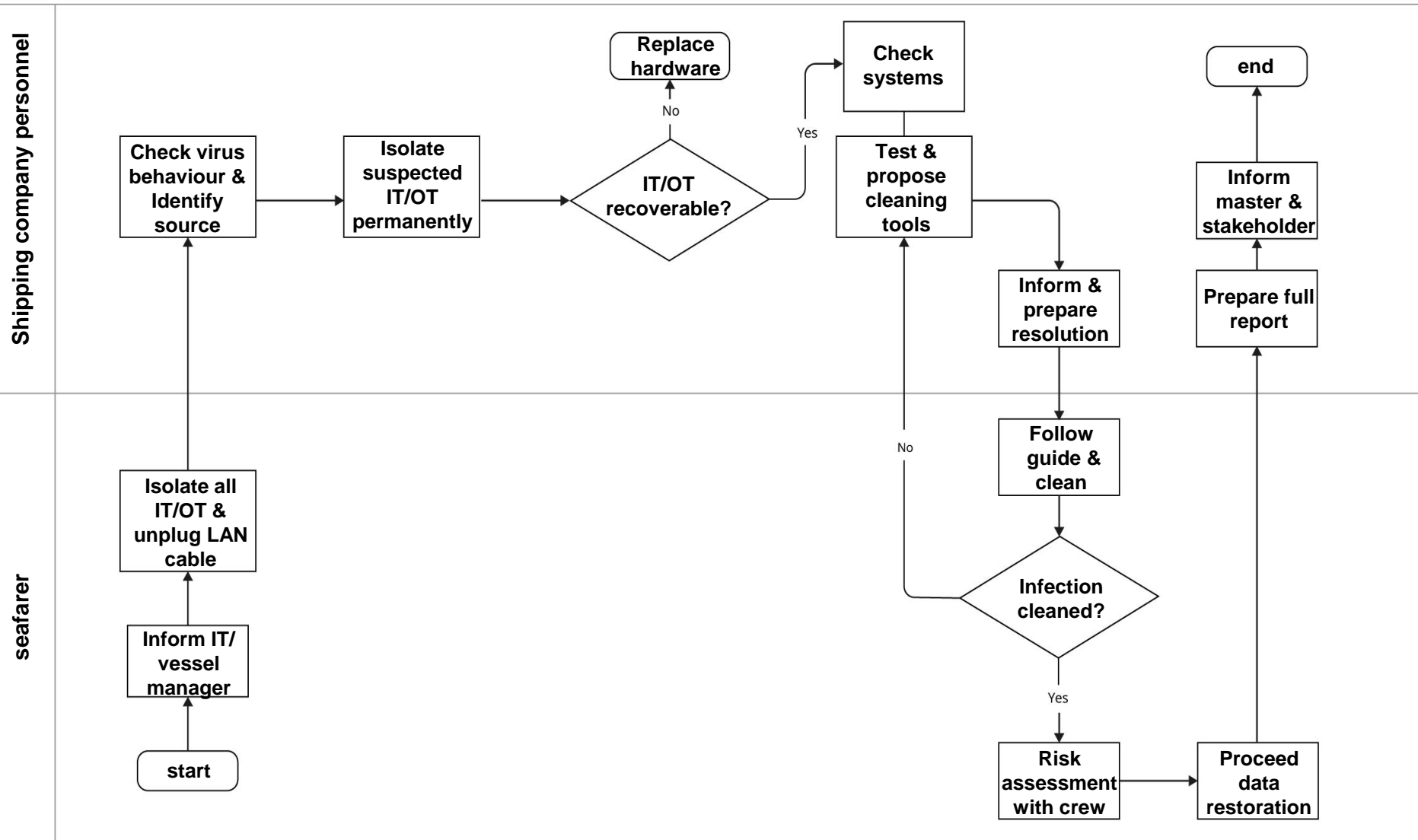
Instrumental Analysis Resolution MEPC.54(32)



What is the most effective for proactive emergency response?



Flowchart example when ship is infected by malware or ransomware



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- **Limitations**
- **Final Remarks**

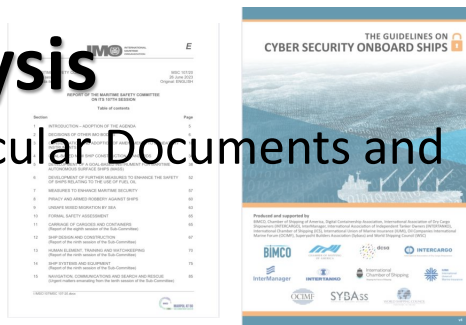


Instrumental Analysis

By utilizing the form of SOPEP
→ Instrumental Guideline

Contents Analysis

By referring to IMO Circular Documents and
BIMCO's Guidelines
→ Contents Guideline



Opinions Of Stakeholders

Based on Research Findings and Opinions
from Stakeholders

→ Making a Basic Foundation of CSP

CSP
Production
Guidelines

[12] The Picture of SOPEP. mdnautical.com

[13] IMO MSC 107/20

[14] The Picture of Guideline from BIMCO The Guidelines on Cybersecurity Onboard Ship

17 WORK PROGRAMME Proposals for new outputs

Revision of the Guidelines on maritime cyber risk management

17.26 The Committee considered document MSC 107/17/9 (Australia et al.), proposing a new output to revise the *Guidelines on maritime cyber risk management* (MSC-FAL.1/Circ.3/Rev.2) to include the latest cybersecurity guidance and identify next steps to enhance maritime cybersecurity, together with commenting document MSC 107/17/28 (IAPH), highlighting the critical importance of cybersecurity as an inherent component of the maritime single window (MSW) and the need for capacity-building and cooperation to implement a cyber-secure MSW by 1 January 2024.

17.27 During the ensuing discussion, the following views informally were expressed:

1. while it might be desirable to address the issue of maritime cybersecurity as a separate agenda item, it was desirable to have a separate agenda item to highlight the importance of cybersecurity and start the work as soon as possible given the urgency;
2. it was important to ensure that the Guidelines would continue to be non-prescriptive and generic to ensure flexible implementation; and
3. it was important to ensure that the Guidelines would continue to be relevant for port States and flag States and that the Guidelines would continue to be relevant for port States and flag States.

17.28 Following consideration, the Committee agreed to include in its biennial agenda for the 2024-2025 biennium and the provisional agenda of MSC 108 an output on "Revision of the *Guidelines on maritime cyber risk management* (MSC-FAL.1/Circ.3/Rev.2) and identification of next steps to enhance maritime cybersecurity by 1 January 2024, inviting

IMSC107MSC 107/17/9

MSC 107/20
Page 97

the FAL Committee to become an associated organ. In agreeing, the Committee noted that cybersecurity, along with maritime security measures, was already addressed in one of the thematic priorities of the ITCP for the 2024-2025 biennium (see paragraph 19.4).

Revision of the Guidelines on Maritime Cyber Risk Management



MSC.108

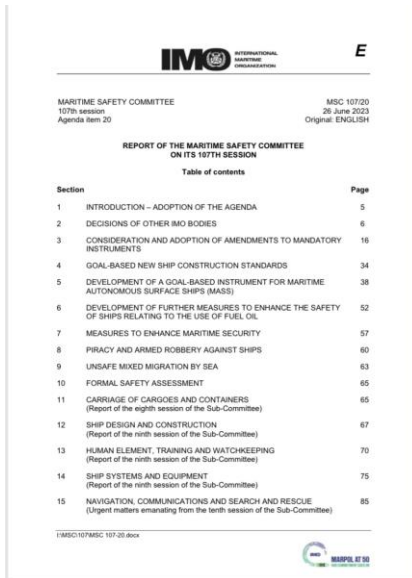
19.4 Following consideration of document MSC 107/19/1 (Secretariat) on the proposed thematic priorities for the ITCP for the 2024-2025 biennium, the Committee agreed to the following eight themes as the main subject areas, with more detailed information on the themes set out in annex 45:

- .1 Safety of fishing vessels, domestic ferries and other non-SOLAS vessels
- .2 Maritime security and anti-piracy measures
- .3 Implementation of IMO instruments
- .4 Safety of navigation
- .5 Search and rescue
- .6 Implementation of the IMDG and IMSBC Codes
- .7 Implementation of the Polar Code
- .8 Seafarers training and the human element.

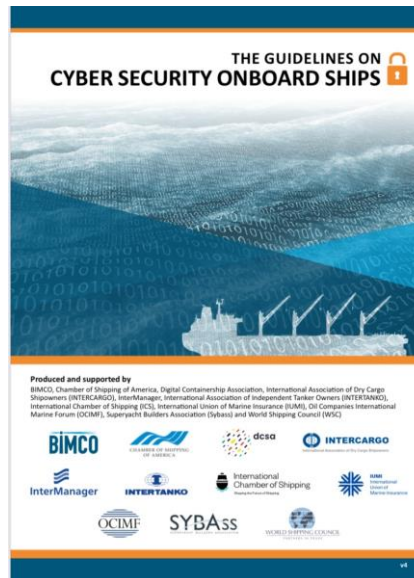
Absence of All Current & Evolving Cybersecurity Issue

Year	Sector	System	Security	Details
2017	Maersk	Terminal IT System	Ransomware	System was paralyzed for 3weeks, 3,000 hundred million loss
2017	Containership	Navigation System in Ship	Mal-Ware	Loss of control for 10 hours
2017	Clarkson	Co, IT System	Insider	Trial to flow out company data
2018	Maritime Co,	Co, E-Mail	Spear Fishing	Loss at least 100 hundred million per year
2018	COSCO Shipping	IT System	Ransomware	Delayed transportation
2018	Barcelona Port	Port IT System	Ransomware	System closed & Request forensic
2018	San Diego Port	Port IT System	Ransomware	System closed & Request forensic
2019	PCTC	Ship IT System	Ransomware	Format the system
2019	Marine Co, in UK	Co, IT System	Ransomware	Fall in stock prices, request forensic
2020	CMA CGM	Co, IT System	Ransomware	Down the network systems for 2 weeks
2021	Transnet SOC	Port IT System	Ransomware	Knock-down all port terminal

Limited Research Documents



IMO Documents



BIMCO Guideline



SOPEP



Need for Diversifying the Kind of Research Documents

Lack of Input from Other Countries



Differences in
Awareness of
Cybersecurity by
country



Differences in the
Level of
Cybersecurity by
Country



Differences in
Infrastructure
across country for
Cybersecurity



Constraints Scope of Survey



Limited Officers

	Contents	A	B	C	D	E	F	G	H
CRMA-01	Identify Threats	X	O	O	O	O	O	O	O
CRMA-02	Identifying Vulnerabilities	O	O	X	O	O	O	O	X
CRMA-03	Risk Assessment	O	O	O	O	O	O	O	△
CRMA-04	Develop Protection and Detection Methods	△	△	O	O	△	O	△	△
CRMA-04	Create a Emergency Plan	O	△	△	O	O	△	O	O
CRMA-06	Security Incident Response and Recovery	O	△	X	△	O	△	O	O

**8 Shipping Companies
only from Korea**

SHORT TERM

Increased Adoption of guideline for CSP

MIDDLE TERM

Achieve the Unity of CSP

LONG TERM

Safeguard the Maritime Industry



Ensure **safe , **Secure** and **Efficient Shipping** on Clean Oceans**



THANK YOU

Team MASERA-T